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November 2017

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Accounting

Agricultural Operations

Business Entrepreneurship

Business Management

Business Marketing

Computer IT Management

Computer Networks & Systems

Cosmetology Management

Criminal Justice

Digital Arts

Early Childhood Education

Education Paraprofessional

Engineering Technology

Fruit & Vegetable Crop Management

Industrial Automation Maintenance

Landscape Management

Medical Office Administration

Nursing

Office Administration

Pre-Animal Health Technology

Skilled Trades

Technical Drafting & Design

Web Developer & Programming

Welding

Associate of Science and Arts



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|                                  |                                       |
|----------------------------------|---------------------------------------|
| Apprenticeship Training          | Medical Assistant                     |
| Business Management              | Pre-Animal Health Technology          |
| Computer Support                 | Pre-Nursing                           |
| Computer Technology              | Pre-veterinary                        |
| Criminal Justice – Corrections   | Skilled Trades – Ind. Automation Tech |
| Digital Arts                     | Skilled Trades – Machinist            |
| Early Childhood Development      | Skilled Trades – Maint. Mechanic      |
| Industrial Automation            | Skilled Trades – Tool & Die Maker     |
| Information Processing Assistant | Technical Drafting                    |
| Liberal Studies                  | Truck Driver Entrepreneur             |
| Machine Tool Operation           | Web Developer & Programming           |
| Welding Technology               |                                       |





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Several new course offerings have been developed in conjunction with Michigan State University to meet the education and training needs of the west central Michigan area, especially in the agri-business area.

New programs are also in place for robotics and integrated manufacturing. Changes continue to be incorporated into curriculum related to Industrial courses is a result of working closely with local business partners in order to meet their demand for specific training and educational needs.


Curriculum for nursing is in the final stages of revision based on new accreditation standards. We are optimistic that we will achieve that certification. With the help of Capital Outlay, we look forward to renovation of our Smith building which will then be able to house clinical simulation labs. The new allowable simulation hours have increased to 50% in house. That would take a considerable burden off our students as in some cases they must travel up to an hour or more away to various hospitals.

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The Arts & Sciences division of Montcalm Community College offers course work in Fine Arts, Language Arts, Mathematics, Science, Social Science, and Basic Academic Skills Development. Degrees in these areas provide citizens of west central Michigan with the academic preparation to excel in bachelors and masters level programs.

The Occupational Education division provides business and technology training in Accounting, Business Administration, Business Information Systems, Criminal Justice, Early Childhood Development, Industrial Technology, Integrated Manufacturing Technology and Office Information Systems. Our International Business Practice Firm, one of the few in the nation, provides business students with real-life experience in business operations. Our many field experience opportunities allow students to apply skills learned in the classroom in actual work settings.

The Health Occupations division, including Nursing, Medical Assistant, and other related programs, combine classroom learning with clinical experiences to provide graduates with the skills employers are seeking.



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Montcalm Community College provides customized training, on or off-site, for major employers in west central Michigan. We also provide the same quality training for smaller employers. Because nearly 4,000 manufacturing jobs in Montcalm County have been lost since 2006, Montcalm Community College will need to be prepared, with both services and facilities, to provide the retraining necessary to assure employment opportunities.

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Montcalm Community College's Continuing Education division provides a wide array of courses designed to offer area citizens an opportunity to obtain skills and knowledge in a non-traditional format. These offerings include computer training, life-skills training, safety training, and personal interest classes.

We facilitate a series of educational experiences, Life Long Learners, that focus on senior citizens, providing them with skills and knowledge they need in today's society.

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Montcalm Community College has established partnerships with intermediate school districts covering Montcalm, Gratiot and Isabella counties. Articulation agreements are in place to expedite student success. Agreements are also in place to share facility and human resources to avoid duplication and provide efficient use of taxpayer funds.

Montcalm Community College has partnered with Ferris State University, Franklin University, Indiana State University, the University of Phoenix and others to provide local access to bachelors and masters level programs for citizens in west central Michigan.

Through participation in the Michigan Community College Association and direct partnerships with other community colleges, we provide area citizens with local access to training that otherwise would be unavailable.

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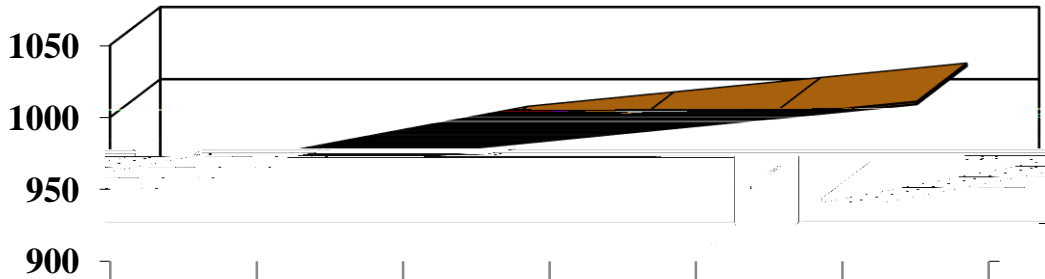
# Enrollment by Program

| FYE June 30, 2017                                 |           |           |             |
|---|-----------|-----------|-------------|
|   | Part-Time | Full-Time | Grand Total |
| 100 Selected Courses                              | 1         |           | 1           |
| 1000 Selected Courses                             | 147       | 1         | 148         |
| 1101 General Studies                              | 26        | 2         | 28          |
| 1102 Arts   | 14        | 1         | 15          |
| 1103 Science                                      | 15        | 3         | 18          |
| 1104 Associate of Liberal Studies                 | 79        | 21        | 100         |
| 1105 Liberal Studies Certificate                  | 11        | 1         | 12          |
| 1106 Associate of Science & Arts                  | 281       | 108       | 389         |
| 110N Pre-Nursing                                  | 220       | 45        | 265         |
| 12104 Entrepreneurship Certificate                | 1         |           | 1           |
| 1211 Accounting                                   | 39        | 5         | 44          |
| 12121 Business Admin/Entrepreneurship             | 9         | 4         | 13          |
| 12122 Business Admin/Management                   | 42        | 7         | 49          |
| 12123 Business Admin/Marketing                    | 12        | 3         | 15          |
| 12124 Business Entrepreneurship AAS               | 5         | 1         | 6           |
| 12125 Business Management AAS                     | 18        | 5         | 23          |
| 12126 Business Marketing AAS                      | 8         |           | 8           |
| 12127 Business Management Certificate             | 1         |           | 1           |
| 12128 Business Professional Track BS              | 2         |           | 2           |
| 1214 Small Business Development/Management AAS    | 1         |           | 1           |
| 1220 Business Information Systems                 | 2         | 2         | 4           |
| 1229 Web Design Specialist                        | 2         |           | 2           |
| 1234 Medical Information Systems                  | 1         |           | 1           |
| 1237 Information Processing Assistant Certificate | 3         |           | 3           |
| 1238 Medical Office Administration                | 44        | 11        | 55          |
| 1239 Office Administration                        | 13        | 1         | 14          |
| 1244 Criminal Justice/Corrections                 | 10        |           | 10          |
| 1247 Criminal Justice/Corrections Certificate     | 7         | 1         | 8           |
| 1248 Criminal Justice/General                     | 27        | 4         | 31          |
| 1249 Early Childhood Development                  | 6         |           | 6           |
| 1250 Early Child Education                        | 32        | 5         | 37          |
| 1250 Selected Courses                             | 1         |           | 1           |
| 1251 Early Child Development Certificate          | 3         |           | 3           |
| 1255 Criminal Justice AAS                         | 26        | 8         | 34          |
| 1257 Michigan Corrections Officer Training        | 3         |           | 3           |
| 1266 Cosmetology Management                       | 2         |           | 2           |

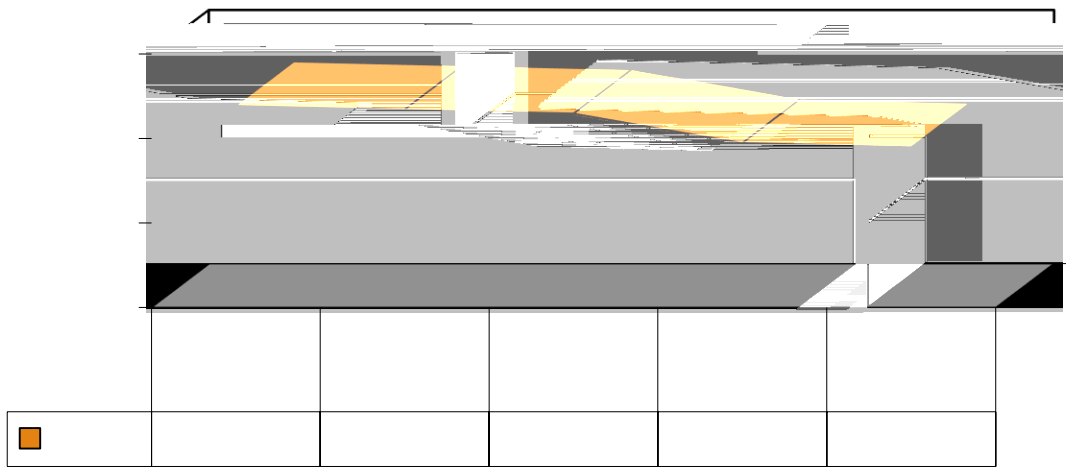
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# Enrollment by Program

|  |      |     |      |
|--|------|-----|------|
| 1321 Technical Drafting Certificate                | 2    |     | 2    |
| 1322 Technical Drafting & Design                   | 7    | 2   | 9    |
| 1323 Engineering Technology                        | 17   | 6   | 23   |
| 1330 Welding                                       | 1    |     | 1    |
| 1331 Automotive Technology                         | 2    |     | 2    |
| 1332 Industrial Technology                         | 5    | 2   | 7    |
| 1333 Machine Tool Operation                        | 8    |     | 8    |
| 1334 Welding Technology                            | 9    |     | 9    |
| 1336 Welding                                       | 18   | 7   | 25   |
| 13501 Information Security                         | 4    |     | 4    |
| 1351 Electronics Certificate                       | 1    |     | 1    |
| 1352 Electronics Technology AAS                    | 2    |     | 2    |
| 1356 Computer Support Certificate                  |      | 1   | 1    |
| 1357 Computer Support Technology                   | 23   | 9   | 32   |
| 1369C Pre-Apprentice Tool & Die Maker Cert.        | 6    |     | 6    |
| 1369D Pre-Apprentice Maintenance Mechanic Cert.    | 4    |     | 4    |
| 1370 Apprenticeship Training                       | 131  |     | 131  |
| 1370K Tool & Die Maker                             | 1    |     | 1    |
| 1372 Skilled Trades                                | 4    |     | 4    |
| 1373 Industrial Automation Maintenance             | 3    |     | 3    |
| 1374 Industrial Automation Maintenance Certificate | 1    |     | 1    |
| 1384 Integrated Manufacturing Technology           | 1    |     | 1    |
| 1412 Registered Nursing                            | 137  | 7   | 144  |
| 1414 Medical Assistant-Certificate                 | 58   | 3   | 61   |
| 1415 FSU BSN Track                                 | 10   | 1   | 11   |
| 1417 Long-Term Care Nurse Assistant                | 2    |     | 2    |
| 1471 Aviation Maintenance                          | 1    |     | 1    |
| 1511 Education Parapro                             | 12   | 3   | 15   |
| 1550 Digital Arts AAS                              | 14   | 4   | 18   |
| 1560 Digital Arts Certificate                      | 2    |     | 2    |
| 1565 Digital Arts JT                               | 1    |     | 1    |
| 1570 Web Developer & Programming AAS               | 8    |     | 8    |
| 1571 Web Developer & Programming Cert.             | 1    |     | 1    |
| 1600 Applied Horse Science AAS                     | 5    |     | 5    |
| 1615 Pre Animal Health Technology                  | 4    | 2   | 6    |
| 1618 Preveterinary                                 | 1    |     | 1    |
| 1620 Agricultural Operations AAS                   | 24   | 1   | 25   |
| 1640 Fruit & Vegetable Crop Mgt. AAS               | 5    |     | 5    |
| 1660 Landscape Mgt AAS                             | 4    |     | 4    |
| 8000 Selected Courses                              | 277  | 5   | 282  |
| 9000 Selected Courses                              | 3    |     | 3    |
| 9001 Guest Student                                 | 31   |     | 31   |
| Grand Total  | 1964 | 292 | 2256 |



|             | 2017-18    | 2018-19    | 2019-20    | 2020-21    | 2021-22     | 2022-23     |
|-------------|------------|------------|------------|------------|-------------|-------------|
| <b>FYES</b> | <b>942</b> | <b>961</b> | <b>980</b> | <b>990</b> | <b>1000</b> | <b>1010</b> |



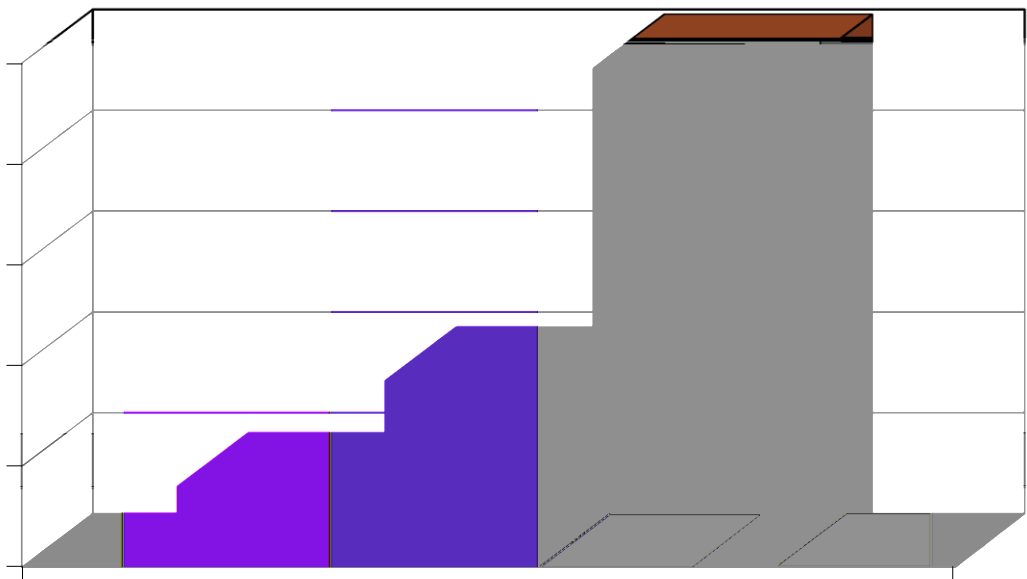
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Instructional FTE positions = 82

All Staff FTE = 188

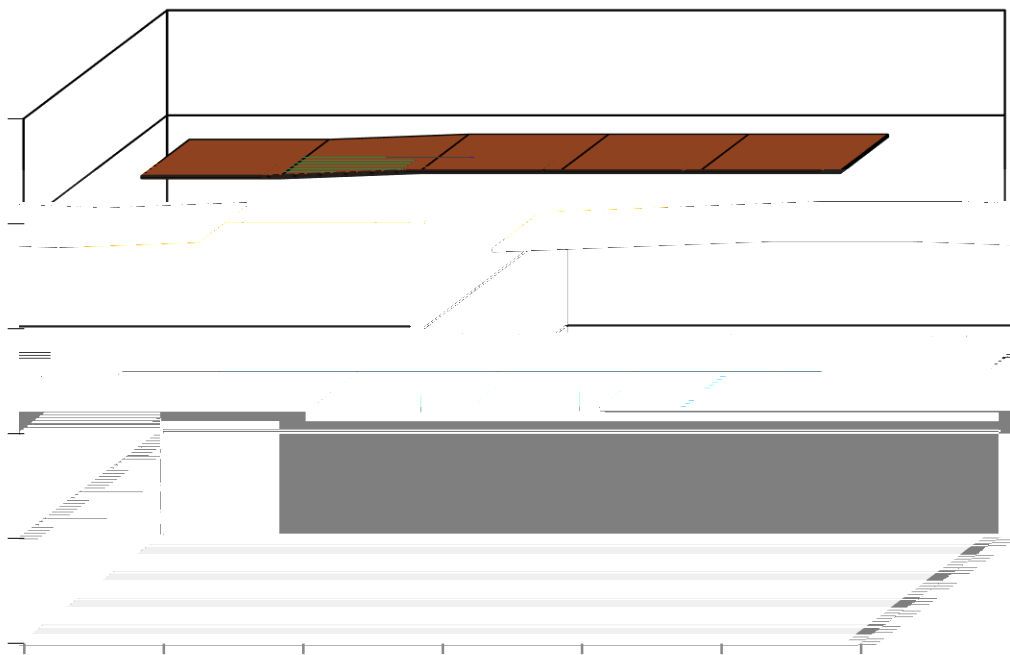
Administrative FTE positions = 31

Unduplicated student headcount = 3,088



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Minimal to none additional instructional staffing needs are expected.





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Our most recent facilities assessment report is available at:

<https://www.montcalm.edu/wp-content/uploads/2011/08/2016-MCC-Facility-Condition-Report.pdf>

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A recent review of programming provided the following classroom utilization rates:

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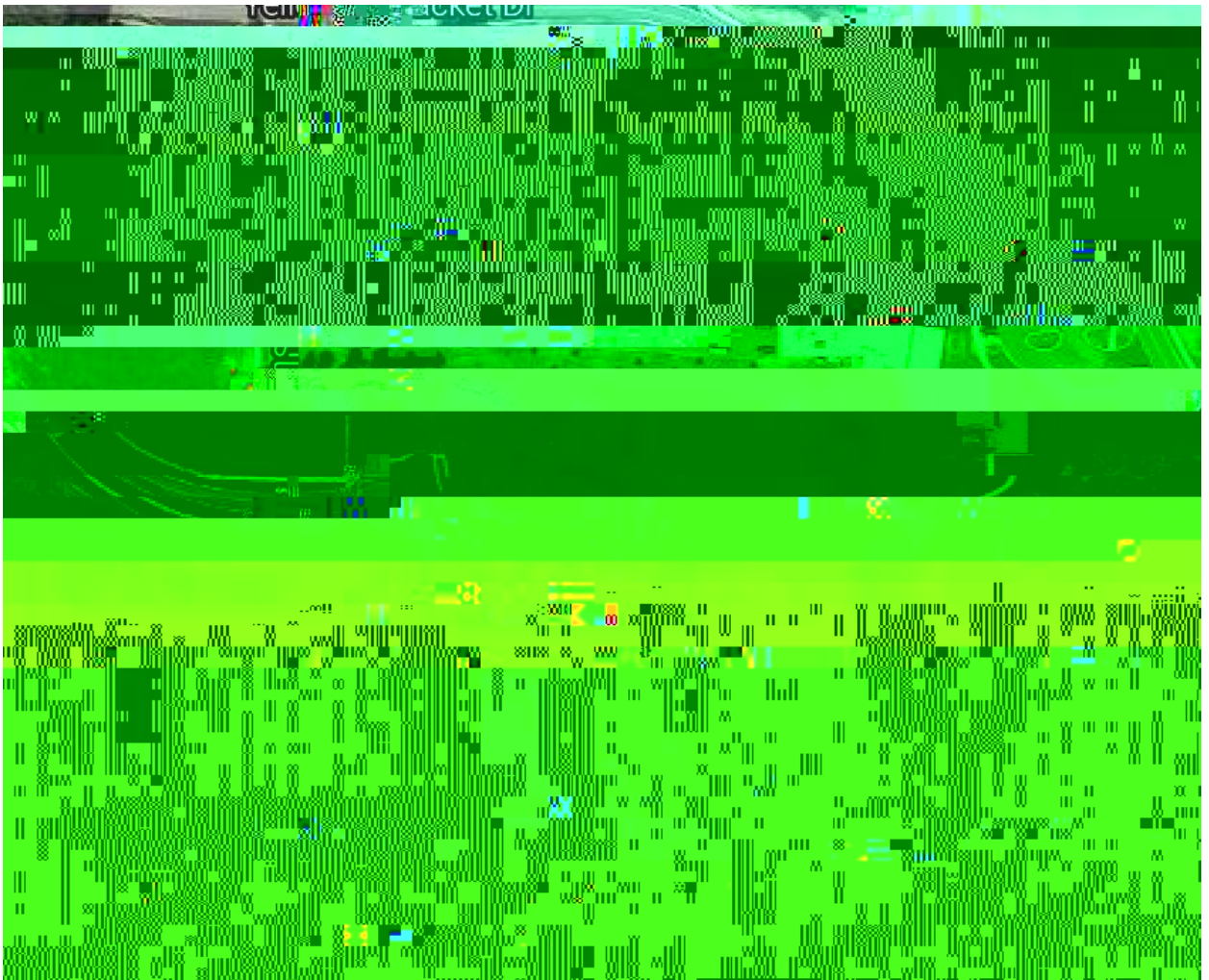
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Montcalm Community College's Greenville Campus is located on 19 acres in Greenville, Michigan. This site is adequate for all Greenville campus expansions anticipated during the next five years.



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As evidenced in the Facilities Assessment, deferred